

Chair: Susan Harley  
Board Chair

Meeting Room: Zoom

Date: Thursday, November 7, 2024

Meeting Time: 4:00pm-6:00pm

## Present (✓) Regrets (R)

	Board of Directors		Staff		
✓	Susan Harley	✓	Margaret Melanson <b>CEO</b>	✓	Gail Lebel
✓	Mike Walton	✓	Dr. Susan Brien	✓	Jennifer Sheils
✓	Dr. Stephen Bolton	✓	Jeff Carter	✓	Natalie Urquhart
✓	Carol Reimer	✓	Natasha Lemieux	R	Dr. Nachi Sinha
R	Jane Nastasiuk	✓	Greg Doiron	✓	Ashley Calvert
✓	Donna Redmond Gates	✓	Zach Kilburn	✓	Jaime Vandenberghe
✓	Scott Armstrong	✓	Jackie Gordon		

## Agenda Items

Discussion / Action	
1.	Land Acknowledgment
2.	Call to Order
	2.1 Approval of Agenda
	Upon a <b>MOTION</b> by Mike Walton, seconded by Carol Reimer, it was <b>RESOLVED</b> the Agenda was approved.
	<b>CARRIED.</b>
	2.2 Disclosure of Conflicts
	There were no Conflicts declared.
	2.3 June 14, 2024, Board of Directors Minutes - Public Session
	Upon a <b>MOTION</b> by Carol Reimer, seconded by Donna Redmond Gates, it was <b>RESOLVED</b> the Minutes of June 14, 2024, approved as presented.
	<b>CARRIED.</b>
3.	Report of the Board Chair
	Susan Harley provided an overview of the Message from Horizon's Board Chair
4.	Report of the CEO
	Margaret Melanson provided an overview of the Report of President & CEO
5.	Presentations:
	5.1 Primary Care – Collaborative Care Clinics
	Natasha Lemieux shared and reviewed the Primary Care presentation.
	5.2 ALC – Alternate Level of Care
	Greg Doiron shared and reviewed the ALC presentation.
6.	Performance Dashboard

Discussion / Action	
	Ashley Calvert provided an update on the Performance Dashboard. Gail Lebel provided an update on the progress regarding absenteeism rates. Greg Doiron provided an update on the progress related to surgery access and the emergency wait time indicators.
7.	Finance, Audit & Resource Committee Upon a <b>MOTION</b> by Mike Walton, seconded by Dr. Stephen Bolton, it was <b>RESOLVED</b> the FARC report was received and filed. <b>CARRIED.</b>
8.	Governance and Nominating Committee Upon a <b>MOTION</b> by Donna Redmond Gates, seconded by Mike Walton, it was <b>RESOLVED</b> the GNC report was received and filed. <b>CARRIED.</b>
9.	Patient Safety and Quality Improvement Committee Upon a <b>MOTION</b> by Dr. Stephen Bolton, seconded by Mike Walton, it was <b>RESOLVED</b> the PSQI report was received and filed. <b>CARRIED.</b>
10.	Report of the Regional Professional Advisory Committee Upon a <b>MOTION</b> by Carol Reimer, seconded by Donna Redmond Gates, it was <b>RESOLVED</b> the RPAC report was received and filed. <b>CARRIED.</b>
11.	Report of the Regional Medical Advisory Committee Upon a <b>MOTION</b> by Dr. Stephen Bolton, seconded by Carol Reimer, it was <b>RESOLVED</b> the RMAC report was received and filed. <b>CARRIED.</b>
12.	Other Business
13.	Questions from the Public
14.	Directors, Regional Chief of Staff & CEO only In-Camera
15.	Directors only In-Camera Meeting Survey
16.	Adjournment Meeting adjourned at Next Board Meeting January 23, 2025